### Revenues

A breakdown of the 2021 revenues through the first nine months of the year is shown below. We made adjustments to the 2021 estimated revenues for purposes of tax rate setting (the tax rate is still pending).

The most important revenue line is the Town Clerk's Motor Vehicle revenue, which is currently at 68.2% of its projected FY21 estimate (updated for the DRA) and at 70.3% of the budgeted amount. We expect to get the budgeted revenues from this line item.

The Building Permit fees are slightly lower and the Planning Board fees are slightly higher than in 2020, reflecting a mostly flat level of activity year over year.

The timing of the Tax Collector's Interest and Penalties revenues remains unpredictable, but while lower than last year, the revenues are in the normal range of values.

During Q3, we received funds from the following grants: CARES act \$3K, Highway block grant \$101k, SAFER grant \$37k, Fiscal Recovery Grant \$777k.

Searles started getting some events going, so we can expect some revenue from them in Q4. No new funds needed to be transferred during Q2/Q3 after \$400 were transferred from the general fund during Q1.

The remaining revenues are in the expected range (the \$750k in bond proceeds was received, etc.), with the exception of the Interest on Deposits which will miss the yearly number due to the deposit interest rates staying near zero as a result of the current Federal Reserve Board policy. We are currently receiving the following interest rates for our bank accounts (they are even lower than in Q2):

Citizens Bank	
General Fund Deposits	0.01%
Investment Account	0.12%
Tax CC/Electronic payments	0.01%
General Fun Disbursement	0.01%
Special Fund Disbursement	0.00%
Special Fund Escrow Accounts	0.10%
Recreation Revolving Fund	0.06%
Public Safety Revolving Fund	0.06%
Public Safety Impact Fee Fund	0.06%
School Impact Fee Fund	0.06%
Subdivision Escrow Fund	0.06%
Enterprise Bank	
Cable Money Market Account	0.10%
Cable Savings Account	0.05%
TD Bank	
Recreation Merchant Account	0.00%

# **REVENUES VARIANCE ANALYSIS AS OF SEPTEMBER 30, 2021**

	Estimated	Actual	Actual	Increase	Percent of	
	Revenue	Revenue	Revenue		FY21 Estimate	
OURCES OF REVENUE	For 2021	@ 9/30/21	@ 9/30/20	21-20	Received	
	per DRA report					
AXES						
Yield/Excavation Tax	3,600	3,596	3,152	444	99.9%	
Interest & Penalties on Taxes	157,090	119,127	146,014	(26,887)	75.8%	
Boat Taxes	16,725	16,724	13,321	3,403	100.0%	
NTERGOVERNMENTAL REVENUES						
Highway Block Grant	350,000	234,883	240,887	(6,004)	67.1%	
Other State & Fed Grants/EM Grant	1,248,385	1,016,322	439,612	576,710	81.4%	
Rooms and Meals	600,000	0	0	-	0.0%	
ICENSES AND PERMITS						
M V Permit Fees	4,228,050	2,883,661	3,102,601	(218,940)	68.2%	
Building Permits	196,140	121,768	137,121	(15,354)	62.1%	
Other Licenses and Permits	111,350	85,366	85,477	(111)	76.7%	
CHARGES FOR SERVICES				` '		
Income from Departments	667,025	475,846	414,314	61,532	71.3%	
Cable TV Fees	315,000	214,572	241,664	(27,092)	68.1%	
MISCELLANEOUS REVENUES	310,000	,	,	(=:,::2)		
Interest on Deposits	12,000	9,945	48,570	(38,625)	82.9%	
Other Miscellaneous Revenues	96,485	87,523	140,550	(53,027)	90.7%	
Sale of Town Property	9,000	8,957	7,745	1,212	99.5%	
	9,000	0,937	1,143	1,212	33.370	
OTHER FINANCING SOURCES		0	0			
Income from Revenue Funds-Searles	750,000	750,000			100.0%	
Income from Bond Proceeds	750,000	750,000	380,000	370,000	100.0%	
Bond Interest Revenues	404 000	404 000	204.000	(40 470)	100.00/	
Income from Other Sources	191,820	191,820	204,990	(13,170)	100.0%	
TOTAL DEVENUES	0.050.670	6 220 440	5 606 040	614,092	69.5%	
TOTAL REVENUES	8,952,670	6,220,110	5,606,018			
Revenue adjusted for bond proceeds	8,202,670	5,470,110	5,226,018	244,092	66.7%	
Breakdown of categories above:	Est For 2021	@ 9/30/21	@ 9/30/20	YOY Variand	ce	
Other Licenses & Permits:						
Dog Licenses	21,470	20,295	17,756	2,540		
Animal Officer Fees	100	75	1,475	(1,400)		
Planning Board Fees	29,350	25,409	12,733	12,676		
BOA Fees	11,210	8,787	6,369	2,418		
Town Clerk Misc	48,220	30,120	46,055	(15,935)		
Gun Permits	1,000	680	1,090	(410)		
	111,350	85,366	85,477	(111)		
ncome from Departments:	1		1			
Special Duty-Contracted Police*	10,270	8,788	6,770	2,018		
Welfare Reimb	1,500	-	3,797	(3,797)		
Planning Misc Income	1,000	672	4,404	(3,732)		
Police Misc, Alcohol, Court	2,000	1,213	3,312	(2,099)		
Ambulance Fees	552,890	393,622	317,727	75,895		
Fire Dept Misc	20,000	18,944	18,490	455		
Transfer Station Fees	75,590	49,024	58,565	(9,541)		
Accident Reports	1,500	1,306	1,250	56		
Beach Income	2,275	2,278	.,200	2,278		
Seach moone	667,025	475,846	414,314			
Other Miscellaneous:						
Insur/Other Reimb/Refunds	50,000	42,216	115,810	(73,595)	IRS, Workers of	omp
Parking Fines	600	400	525	(125)		
Town Building Rent	500	400	275	125		
Selectmen Misc Income, includes PILO		21,186	11,987	9,199		
Donations	23,325	23,322	11,953	11,369		
Donaciono	20,020	_0,0	,	,		

## Budget Expenditures (see details on pages 6-15)

Most line items should be approximately 75% expended, although certain items are paid up-front causing line items to exceed 75%. Please note the following:

### One-time/Front loaded:

1) Administration: Town Report, Dues and Meetings;

Road Maintenance, Solid Waste:

Equipment

Solid Waste: Dues and meetings Dispatching: Contracted Services

Fire: Hazardous Materials

Library: Electronic Cataloging

Cable: Service agreements

Debt Service: Long term notes Principal and Interest

2) IT/Service Agreements and Training is high due to front loaded contracts.

3) General Assistance/Health and Human Services: accounts are at 100% since the yearly payments have been made, except for Family Promise who received their 2021 support during 2020 and will receive no additional funds this year.

### **Seasonal Items:**

- 4) Road Maintenance: Overtime Salaries and Contracted Services-Winter are at 149.7% and 41.1% respectively due to snow plowing costs. The total amount expended is \$101.9k, out of a \$222.8k budgeted amount those levels are in the expected range for Q3.
- 5) All departments: Group Insurance Health line items are normally expected to be around 100% since the town pays the full yearly health insurance premium contribution in the first 9 months of the calendar year, and it is at 90.9% overall because of employee turnover combined with certain employees enrolling in less expensive health plans than originally expected.
- 6) Multiple departments: Heat is at 63.9% of the budgeted values overall, within the normal range.

#### **Other Notes:**

- 7) Legal Services: Other Law Firms is high due to a very high case load, including the PFOS, Rapella, PPI, 10 Harris Rd. and Shaw's tax abatement matters.
- 8) Payments to Assessing: Contracted Services are made one month ahead as per our contract.
- 9) Solid Waste: Vehicle Maintenance went from 42.2% after Q2 to 118.1% because of higher than unexpected costs of the Mack truck and trailer brake repairs. One more trailer needs brake work during Q4, but Q3 should remain the high point for the year in terms of expenses (which it typically is every year because of the state inspection schedule).
- 10) Capital Outlay: Castle Hill Road Bridge expenses are overstated since we still need to allocate most of that expense to the SB38 funds set aside for that purpose.
- 11) Police/Transfer Station Vehicle Equipment and Transfer Station: Equipment are very low at this time because the lease payment is only due in December.

# Finance Overview - 3rd Quarter 2021

- 12) Due to personnel turnover in the department, Community Development: Regular Salaries is at \$244.2k, 59.9% of its budgeted value, while Contracted services is at \$17.4k due to the need to bring in temporary contractors. The two lines combined are at \$261.7k, only 64.1% of the amount budgeted for regular salaries.
- 13) Emergency Management: Emergency operations center is at 116% of its budget due to the completion of the EM grant project for connecting with the Derry dispatch center.
- 14) IT: Equipment and Software is still at 9.9% of the budget because we are working on determining the best type of equipment to acquire we expect the funds to be spent as budgeted.
- 15) The Property Maintenance line over multiple departments is currently higher than it will be at the end of the year, after the expenditures are allocated to the expendable trust fund.
- 16) Administration: Office supplies, Postage and Postage Machine accounts currently contain some expenses that will be reallocated before the end of the year.

Please note that the finance department will be issuing a Request for quotes for a Tax Anticipation Note this week, so we can have our recommendation for a TAN in front of the board during your next meeting.

As always, we will only draw on the TAN in the minimal amount needed and for the shortest amount of time possible, so we minimize any interest paid.

# Special Funds:

Special funds activity is tracking within expectations.

	Beginning Balance 12/31/2020	Income	Disbursements	Interest	Finance Balance 9/30/21
Cable TV Trust Fund	\$330,196.23	\$22,000.00	\$42,697.67	\$380.83	\$309,879.39
Searles Special Revenue	\$11.03	\$7,312.00	\$622.61	\$1.38	\$6,701.80
Searles Donation Fund	\$601.41			\$0.65	\$602.06
Friends of Searles	\$369.70			\$0.41	\$370.11
Expendable Health Trust	\$62,508.73	\$308,115.46	\$1,699.15	\$210.85	\$369,135.89
Cemetery Operation Fund	\$138,444.30	\$5,800.00	\$400.00	\$152.84	\$143,997.14
Conservation Land Trust	\$686,496.39	\$344,707.46	\$199,201.20	\$857.35	\$832,860.00
Road Bond Fund	\$9,420.79			\$10.29	\$9,431.08
Law Enforcement Fund	\$988.76			\$1.08	\$989.84
Recreation-Programs	\$30,959.30	\$67,214.00	\$79,456.32	\$2.87	\$18,719.85
Bridge to Beautification	\$8,918.58			\$9.74	\$8,928.32
Conservation Grant Fund	\$2,199.46			\$2.39	\$2,201.85
Police Public Safety Revolve Fd	\$67,258.79	\$106,847.50	\$95,569.54	\$40.62	\$78,577.37
Fire Public Safety Revolve Fd	\$24,136.02	\$43,500.00	\$46,658.30	\$27.12	\$21,004.84
Subdivision Fees	\$84,320.45	\$31,407.00	\$23,770.14	\$47.07	\$92,004.38
Rte 28 Emergency Fund	\$11,477.11			\$12.53	\$11,489.64
Rail to Trail Fund	\$102.24			\$0.10	\$102.34
Fire Cistern Special Rev Fund	\$2,015.98			\$2.03	\$2,018.01
Forest Maintenance Fund	\$50,836.47		\$126.02	\$55.42	\$50,765.87
NH Municipal Bond Bank	\$0.00	\$28,853.24		\$3.40	\$28,856.64
Police Impact Fee	\$99,056.13	\$19,078.00	\$8,204.00	\$83.43	\$110,013.56
Fire Impact Fee	\$233,775.77	\$28,191.04		\$125.15	\$262,091.96
School Impact Fees (Separate)	\$185,440.97	\$91,988.57	\$217,886.07	\$89.00	\$59,632.47
Total	\$2,029,534.61	\$1,105,014.27	\$716,291.02	\$2,116.55	\$2,420,374.41

Report submitted by

Daniek opovici-Muller

Finance Director, Town of Windham.

Page 6 of 15							
		ACCOUNT	ORIGINAL	REVISED	YTD	AVAIL.	% used
ORG	OBJ	DESCRIPTION	APPROP	BUDGET	EXPENDED	BUDGET	Budget
		11001 TOWN OFFICERS SALARIES					
11001	51210	TREASURER SALARY	2,250	2,250	35	2,215	1.56%
11001	51215	DEPUTY TREASURER SALARY	500	500		500	0.00%
11001	51220	TRUSTEE/TRUST FNDS SALARY	350	350	- "	350	0.00%
11001	51740	SOCIAL SECURITY	190	190	2	188	1.14%
11001	51830	MEDICARE	40	40	1	39	1.28%
			3,330	3,330	38	3,292	1.13%
		11002 ADMINISTRATION					
11002	51100	REGULAR SALARIES	411,100	411,100	296,997	114,103	72.24%
11002	51350	OVERTIME SALARIES	3,450	3,450	418	3,032	12.13%
11002	51700	RETIREMENT - MUNICIPAL	52,300	52,300	36,163	16,137	69.15%
11002	51730	SUPPLEMENTAL RETIREMENT	15,190	15,190	11,257	3,933	74.11%
11002	51800	GROUP INSURANCE - HEALTH (see Note 5)	82,140	82,140	78,138	4,002	95.13%
		GROUP INSURANCE - LIFE & DIS	6,320			1,225	80.62%
		GROUP INSURANCE - DENTAL	6,590			1,646	
		MEDICARE	6,270			2,042	
		TOWN AUDIT	27,159			19,498	
		TOWN REPORTS (see Note 1)	4,700	The second secon		460	
		CONTRACTED SERVICES	158,590			120,356	
			-			TO CONTRACT OF THE PARTY OF THE	149.96%
		OFFICE SUPPLIES (see Note 16)	2,500		And the state of t	-1,249	
		COMPUTER SUPPLIES	3,500			376	
		MILEAGE	175			175	
		POSTAGE (see Note 16)	19,960			6,192	
11002	53210	POSTAGE MACHINE (see Note 16)	3,170			-312	
11002	53500	LEGAL ADS	2,500			2,293	
11002	54160	EQUIPMENT	500	500	-	500	
11002	54210	EQUIPMENT MAINTENANCE	1,140	1,140		-88	107.75%
11002	55230	DUES AND MEETINGS (see Note 1)	19,210	19,210	16,811	2,399	87.51%
11002	55350	RECRUITMENT EXPENSES	0	0	853	-853	N/A
11002	55500	COMMITTEE EXPENSES	1,400	1,400	-	1,400	0.00%
11002	55600	MISCELLANEOUS EXPENSES	3,500	3,500	3,232	268	92.34%
11002	55670	STORMWATER	23,300	23,300	5,130	18,170	22.02%
11002	55675	EMPLOYEE HEALTH	590	590	370	220	62.71%
11002	59100	TELEPHONE	6,780	6,780	4,738	2,042	69.88%
11002	59200	ELECTRICITY	3,520	3,520	2,828	692	80.35%
11002	59300	HEAT (see Note 6)	1,330	1,330	771	559	57.94%
		,	866,884			319,216	63.18%
		11003 TOWN CLERK	,		,	•	
11003	51100	REGULAR SALARIES	124,190	124,190	74,765	49,425	60.20%
		ELECTED OFFICIAL FEES	90,070				
		RETIREMENT - MUNICIPAL	23,520			8,712	
		SUPPLEMENTAL RETIREMENT	7,570				
		SOCIAL SECURITY	1,770			630	
		GROUP INSURANCE - HEALTH (see Note 5)	60,930		and the same of th		
		GROUP INSURANCE - LIFE & DIS	3,140			MARK WATER BOTTOM	
		GROUP INSURANCE - DENTAL	4,570				
		MEDICARE	3,110				
		CONTRACTED SERVICES	25,060				
		OFFICE SUPPLIES	5,580				
		COMPUTER SUPP / SERVICE	3,580				
		OFFICE EQUIPMENT	2,190			•	
		DOG LICENSE FEES	6,000				
		DUES AND MEETINGS	2,345				
		RECRUITMENT EXPENSES	6 100				
11003	55650	PRESERVATION OF RECORDS	6,100			6,100	
			369,725	369,725	233,137	136,588	63.06%

Page 7	of 15						
		ACCOUNT	ORIGINAL	REVISED	YTD	AVAIL.	% used
ORG	OBJ	DESCRIPTION	APPROP	BUDGET	EXPENDED	BUDGET	Budget
		11004 TAX COLLECTOR					
110	04 51100	REGULAR SALARIES	134,980	134,980	93,040	41,940	68.93%
110	04 51700	RETIREMENT - MUNICIPAL	9,410	9,410	6,628	2,782	70.44%
110	04 51730	SUPPLEMENTAL RETIREMENT	6,750	6,750	4,652	2,098	68.91%
110	04 51740	SOCIAL SECURITY	3,740			1,351	63.86%
110	04 51800	GROUP INSURANCE - HEALTH (see Note 5)	8,620	8,620	8,617	3	
		GROUP INSURANCE - LIFE & DIS	1,260			324	
		GROUP INSURANCE - DENTAL	530			135	
		MEDICARE	1,990			665	
		TITLE SEARCHES	2,500			672	
		OFFICE SUPPLIES	2,200			1,843	
		COMPUTER SUPP / SERVICE	8,220				
		REGISTRY OF DEEDS	1,000			1,432	
		DUES AND MEETINGS				443	
		RECRUITMENT EXPENSES	1,000			432	
110	J4 JJJJU	RECROTTIVIENT EXPENSES	102 200			-780	,
			182,200	182,200	128,858	53,342	70.72%
		1100E ELECTIONS					
110	OF F1100	11005 ELECTIONS					
		REGULAR SALARIES	920			920	
		ELECT. OFFICIALS SALARIES	6,100			2,792	
		BALLOT CLERK FEES	2,350			1,466	
		SOCIAL SECURITY	380			175	53.98%
		MEDICARE	140	140	48	92	
		VOTER CHECKLISTS	1,500	1,500	-	1,500	0.00%
	05 53320		11,400			3,575	68.64%
110	05 54160	EQUIPMENT	1,000	1,000	-	1,000	0.00%
110	05 54210	EQUIPMENT MAINTENANCE	2,000	2,000	900	1,100	45.00%
110	55600	MISCELLANEOUS EXPENSES	800	800	138	662	17.28%
			26,590	26,590	13,309	13,281	50.05%
		11006 CEMETERY					
		GROUNDSKEEPING	34,200	34,200	20,500	13,700	59.94%
110	06 53100	OFFICE SUPPLIES	150	150	107	43	71.64%
110	06 53140	PROPERTY MAINTENANCE	11,000	11,000	5,419	5,581	49.27%
110	06 53815	PATRIOTIC PURPOSES	1,900	1,900	1,238	662	65.15%
110	06 59200	ELECTRICITY	400	400	322	78	80.49%
			47,650	47,650	27,587	20,063	
					•		
		11007 GENERAL GOVT BUILDINGS					
110	7 52210	GROUNDSKEEPING	184,380	184,380	145,390	38,990	78.85%
110	7 52862	CONTRACTED SERVICES	145,800	145,800	•	40,268	
1100	7 53140	PROPERTY MAINTENANCE (see Note 15)	36,500	36,500		-1,395	
		EQUIPMENT	2,000			724	
		VEHICLE FUEL	5,060	5,060		4,009	
		VEHICLE MAINTENANCE	5,000	5,000			
		EQUIPMENT MAINTENANCE				1,651	
1100		TELEPHONE	12,640	12,640		3,241	
		ELECTRICITY	12.480	12.400		-176	-
			12,480	12,480		1,377	
1100	39300	HEAT (see Note 6)	5,070	5,070		2,023	
			408,930	408,930	318,218	90,712	77.82%
		11008 ASSESSING					
1100		REGULAR SALARIES	55,330	55,330		14,132	74.46%
1100		RETIREMENT - MUNICIPAL	6,990	6,990		1,966	71.88%
		SUPPLEMENTAL RETIREMENT	2,670	2,670	2,060	610	77.15%
1100	8 51800	GROUP INSURANCE - HEALTH (see Note 5)	28,860	28,860	28,863	-3	100.01%
1100	08 51810	GROUP INSURANCE - LIFE & DIS	945	945	680	265	71.91%
1100	8 51820	GROUP INSURANCE - DENTAL	1,780	1,780	1,333	447	
				-			

Page 8 of	15						
		ACCOUNT	ORIGINAL	REVISED	YTD	AVAIL.	% used
	OBJ	DESCRIPTION	APPROP	BUDGET	EXPENDED	BUDGET	Budget
11008	51830	MEDICARE	800			331	58.64%
11008	52862	CONTRACTED SERVICES (See Note 8)	108,260			24,453	77.41%
11008	53100	OFFICE SUPPLIES	1,610			782	
11008	53120	COMPUTER SUPP / SERVICE	2,040			1,478	
11008	53180	TRAINING	1,500			1,500	0.00%
11008	53190	CLOTHING	400			302	
11008	53195	MILEAGE	300			300	0.00%
11008	53520	REGISTRY OF DEEDS	1,000			954	
11008	54160	EQUIPMENT	250			250	
11008	55230	DUES AND MEETINGS	660			400	
11008	59100	TELEPHONE	0			0	
			213,395	213,395	165,226	48,169	77.43%
		INFORMATION TECHNOLOGY					
11009	51100	REGULAR SALARIES	103,840	103,840	76,540	27,300	73.71%
11009	51700	RETIREMENT - MUNICIPAL	13,100	13,100	9,272	3,828	70.78%
11009	51730	SUPPLEMENTAL RETIREMENT	5,190	5,190	4,152	1,038	80.00%
11009	51800	GROUP INSURANCE - HEALTH (see Note 5)	8,000	8,000	6,501	1,499	81.26%
11009	51810	GROUP INSURANCE - LIFE & DIS	1,545	1,545	1,157	388	74.88%
11009		GROUP INSURANCE - DENTAL	1,780	1,780	1,333	447	74.86%
11009		MEDICARE	1,510	1,510	1,182	328	78.28%
11009		SERVICE AGREEMENTS / TRAINING (see Note 2)	104,550	104,550	109,143	-4,593	104.39%
		EQUIPMENT AND SOFTWARE (see Note 14)	20,500			18,471	9.90%
		EQUIPMENT MAINTENANCE	3,500				
		GIS EXPENSES	5,900			5,900	
		MISCELLANEOUS EXPENSES	0			-105	
		TELEPHONE	580				
11003	00100		269,995		212,451	57,544	78.69%
		11010 TOWN MUSEUM					
11010	E 44 C 0	11010 TOWN MUSEUM	5,400	5,400	450	4,950	8.33%
11010	54160	EQUIPMENT	5,400				
			5,400	3,400	450	7,550	0.3370
		11011 SEARLES BUILDING					
11011	51100	REGULAR SALARIES	(				
11011	51740	SOCIAL SECURITY	(				
11011	51830	MEDICARE	(				
11011	53140	PROPERTY MAINTENANCE	2,050			2,050	
11011	55600	MISCELLANEOUS EXPENSES	(				
11011	59100	TELEPHONE	380				
11011	59200	ELECTRICITY	3,640	and the same of the same of	The second secon		
11011	59300	HEAT (see Note 6)	4,020	4,020		and the same of th	
			10,090	10,090	13,747	-3,657	136.24%
		11012 LEGAL SERVICES					
11012	52400	O OTHER LAW FIRMS (see Note 7)	50,000	50,000	117,644	-67,644	235.29%
		UNION LEGAL EXPENSES	3,000			3,000	0.00%
		) ZBA LEGAL EXPENSES	5,000				
		) MISCELLANEOUS EXPENSES	500			500	
11011	. 5550	, , , , , , , , , , , , , , , , , , , ,	58,500		120,514	-62,014	206.01%
		11313 CONTRACTED FIRE SERVICE					
11212	5117	5 REGULAR CONTRACTED	3	3 3	3 4,051	-4,048	B N/A
		) RETIREMENT - FIRE			) 449		
		) MEDICARE			57 57		
11313	2103(	NILDICANE			3 4,557		
					, 4,557	-4,552	. 14/ 🖰

Page 9 01	12						
ORG	ОВЈ	ACCOUNT DESCRIPTION	ORIGINAL APPROP	REVISED BUDGET	YTD EXPENDED	AVAIL. BUDGET	% used Budget
		REGULAR CONTRACTED	2			-27,203	N/A
		RETIREMENT	0		•	-5,293	
		MEDICARE	0		3,293	-3,2 <i>3</i> 3 -375	
11314	31030	WEDICARE					
			2	2	32,873	-32,871	N/A
		11315 POLICE					
11215	E1100	REGULAR SALARIES	1 704 220	1 704 330	1 200 212	F2F 008	70.740/
			1,794,320		1,269,312	525,008	
		OVERTIME SALARIES	178,950			54,753	
		HOLIDAY SALARIES	74,460			28,507	
		RETIREMENT - MUNICIPAL	22,990		16,331	6,659	
		RETIREMENT - POLICE	595,460			192,519	
		SUPPLEMENTAL RETIREMENT	6,820		4,979	1,841	
		SOCIAL SECURITY	1,500	1,500	1,092	408	72.83%
		GROUP INSURANCE - HEALTH (see Note 5)	402,255		382,636	19,619	95.12%
		GROUP INSURANCE - LIFE & DIS	28,705	28,705	20,208	8,497	70.40%
11315	51820	GROUP INSURANCE - DENTAL	26,680	26,680	20,563	6,117	77.07%
11315	51830	MEDICARE	30,935	30,935	20,691	10,244	66.89%
11315	53100	OFFICE SUPPLIES	2,500	2,500	1,249	1,251	49.97%
11315	53120	COMPUTER SUPP / SERVICE	3,930	3,930	2,381	1,549	60.59%
11315	53140	PROPERTY MAINTENANCE (see Note 15)	9,170	9,170	6,705	2,465	73.12%
11315	53170	INVESTIGATIONS	4,650	4,650	3,399	1,251	73.10%
11315	53180	TRAINING	69,690	69,690	40,991	28,699	
11315	53185	FIREARMS TRAINING AMMO.	51,460	51,460	41,024	10,436	79.72%
11315	53190	CLOTHING ALLOWANCE	18,375	18,375	8,344	10,031	45.41%
		VEHICLE EQUIPMENT (see Note 11)	119,830	119,830	(9,195)	129,025	-7.67%
		EQUIPMENT	74,120	74,120	9,812	64,308	13.24%
		VEHICLE FUEL	44,870	44,870	26,138	18,732	
		VEHICLE MAINTENANCE	24,900	24,900	9,567	15,333	
		EQUIPMENT MAINTENANCE	13,310	13,310			29.43%
		RADIO/COMMUNICATION MAINT		1000	3,917	9,393	
		SAFETY DIVISION	19,580	19,580	11,495	8,085	58.71%
		RECRUITMENT EXPENSES	2,000	2,000	216	1,784	
		MISCELLANEOUS EXPENSES	0	0	916	-916	N/A
			3,130	3,130	842	2,288	26.90%
		EMPLOYEE HEALTH	1,250	1,250	-	1,250	0.00%
		TELEPHONE	7,520	7,520	2,909	4,611	38.68%
		ELECTRICITY	17,010	17,010	14,820	2,190	87.12%
11315	59300	HEAT (see Note 6)	5,350	5,350	3,349	2,001	62.59%
			3,655,720	3,655,720	2,487,782	1,167,938	68.05%
		4424 C DICDATOLINIC					
11216		11316 DISPATCHING	222 522				
		REGULAR SALARIES	223,520	223,520	157,539	65,981	70.48%
		OVERTIME SALARIES	25,250	25,250	43,644	-18,394	172.85%
		HOLIDAY SALARIES	19,440	19,440	7,578	11,862	38.98%
		EXTRA SHIFT SALARIES	26,820	26,820	23,364	3,456	87.11%
		RETIREMENT - MUNICIPAL	33,950	33,950	23,932	10,018	70.49%
		SUPPLEMENTAL RETIREMENT	13,590	13,590	10,978	2,612	80.78%
11316	51740	SOCIAL SECURITY	1,730	1,730	1,131	599	65.38%
11316	51800	GROUP INSURANCE - HEALTH (see Note 5)	64,370	64,370	47,877	16,493	74.38%
11316	51810	GROUP INSURANCE - LIFE & DIS	3,610	3,610	2,287	1,323	63.36%
11316	51820	GROUP INSURANCE - DENTAL	3,080	3,080	1,492	1,588	48.45%
11316	51830	MEDICARE	4,560	4,560	3,343	1,217	73.32%
11316	52862	CONTRACTED SERVICES (see Note 1)	111,480	111,480	111,477	3	100.00%
		TRAINING	6,880	6,880	766	6,114	11.13%
		CLOTHING ALLOWANCE	2,100	2,100	1,000	1,100	47.62%
		EQUIPMENT	600	600	_,555	600	0.00%
		RECRUITMENT EXPENSES	0	0	286	-286	N/A
		TELEPHONE	840	840	1,084	-244	129.00%
			541,820	541,820	437,778	104,042	80.80%
			3-11,020	3-1,020	757,770	107,042	50.50%

rage 10 t	51 15	ACCOUNT	ORIGINAL	REVISED	YTD	AVAIL.	% used
ORG	OBJ	DESCRIPTION	APPROP	BUDGET	EXPENDED	BUDGET	Budget
		11317 FIRE					
11317	51100	REGULAR SALARIES	1,996,100	1,996,100	1,365,549	630,551	68.41%
		OVERTIME SALARIES	359,690	359,690		63,586	82.32%
		HOLIDAY SALARIES	84,700			45,819	45.90%
		CALL MAN SALARIES	5,000	5,000	9,952	-4,952	199.04%
11317	51700	RETIREMENT - MUNICIPAL	6,250	6,250	4,394	1,856	70.31%
11317	51710	RETIREMENT - FIRE	756,010	756,010	514,859	241,151	68.10%
11317	51730	SUPPLEMENTAL RETIREMENT	3,100	3,100	-	3,100	0.00%
11317	51740	SOCIAL SECURITY	1,990	1,990	1,381	609	69.40%
11317	51800	GROUP INSURANCE - HEALTH (see Note 5)	439,930	439,930	397,192	42,738	90.29%
11317	51810	GROUP INSURANCE - LIFE & DIS	30,845	30,845	23,703	7,142	76.85%
11317	51820	GROUP INSURANCE - DENTAL	34,810	34,810	24,858	9,952	71.41%
11317	51830	MEDICARE	36,100	36,100	23,894	12,206	66.19%
11317	51890	ACCIDENT - CALL MEN INSURANCE	960	960	1,901	-941	198.02%
11317	53140	PROPERTY MAINTENANCE (see Note 15)	8,500	8,500	7,668	832	90.22%
11317	53180	TRAINING	53,150	53,150	13,479	39,671	25.36%
11317	53190	CLOTHING ALLOWANCE	18,200	18,200	9,220	8,980	50.66%
11317	53700	PREVENTION/INVESTIGATION	5,000	5,000	162	4,838	3.24%
11317	53900	AMBULANCE OPERATION	29,960	29,960	20,341	9,619	67.89%
11317	54100	VEHICLE EQUIPMENT	12,900	12,900	13,174	-274	102.12%
11317	54110	OFFICE EQUIPMENT	2,500	2,500		1,637	
11317	54120	FIRE EQUIPMENT	35,950	35,950	29,059	6,891	
11317	54140	AMBULANCE EQUIPMENT	0	0			
11317	54180	VEHICLE FUEL	24,190			8,861	
11317	54200	VEHICLE MAINTENANCE	49,460			27,472	
11317	54210	EQUIPMENT MAINTENANCE	7,000			6,944	
		HYDRANT/WATER SUP. MAINT.	4,000			4,000	
		RADIO/COMMUNICATION MAINT	18,730			6,519	
		DUES AND MEETINGS	1,520			1,037	
		RECRUITMENT EXPENSES	0		•	-1,598	
		MISCELLANEOUS EXPENSES	500			418	
		EMPLOYEE HEALTH	3,630		THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	-1,464	
		HAZARDOUS MATERIALS ORD. (see Note 1)	9,860			-101	
		TELEPHONE	4,830			1,298	
		ELECTRICITY	19,430	A STATE OF THE STA		2,597	
11317	59300	HEAT (see Note 6)	11,330				
			4,076,125	4,076,125	2,890,410	1,185,715	70.91%
		11318 EMERGENCY MANAGEMENT					
11318	51740	) SOCIAL SECURITY	60	60	-	60	0.00%
11318	51830	MEDICARE	10		-	10	0.00%
11318	53405	EMERGENCY OPERATIONS CENTER (see Note 13)	5,130	5,130	5,949	-819	115.96%
		FIELD EXPENSES	750	750	) -	750	0.00%
		7 SHELTER EXPENSES	500	500	-	500	0.00%
11318	53408	3 ADMINISTRATIVE EXPENSES	4,150	4,150	115	4,035	2.77%
			10,600	10,600	6,064	4,536	57.21%
		11319 COMMUNITY DEVELOPMENT					
		REGULAR SALARIES (see Note 12)	408,010		- 1. Get 8 1. San		
		OVERTIME SALARIES	1,200				
		RETIREMENT - MUNICIPAL	39,610				
		SUPPLEMENTAL RETIREMENT	18,170				
		) SOCIAL SECURITY	5,800				The second secon
		GROUP INSURANCE - HEALTH (see Note 5)	68,550				
		GROUP INSURANCE - LIFE & DIS	5,180				
		GROUP INSURANCE - DENTAL	5,580				
11319	51830	) MEDICARE	5,930	5,930	3,516	2,414	1 59.29%

ORG	OBJ	ACCOUNT DESCRIPTION REGIONAL PLANNING	ORIGINAL APPROP 10,150	REVISED BUDGET 10,150	YTD EXPENDED	AVAIL. BUDGET -189	% used Budget 101.86%
		CONTRACTED SERVICES (see Note 12)	10,130	10,130	10,339		
		OFFICE SUPPLIES	2,500	2,500	17,447	-17,447	
		PROPERTY MAINTENANCE	500	500	2,330 103	170 397	
		TRAINING	3,710	3,710	240	3,470	
		CLOTHING ALLOWANCE	600	600	-	600	
		LEGAL ADS	3,110	3,110	2,936	174	
		OFFICE EQUIPMENT	2,500	2,500	685	1,815	
		VEHICLE FUEL	1,380	1,380	861	519	
		RECRUITMENT EXPENSES	0	0	6,549	-6,549	
		COMMITTEE EXPENSES	2,100	2,100	924	1,176	
		EMPLOYEE HEALTH	100	100	-	100	
		TELEPHONE	3,340	3,340	1,027	2,313	
		ELECTRICITY	4,590	4,590	3,316	1,274	
11319	59300	HEAT (see Note 6)	2,340	2,340	283	2,057	
			594,950		384,975	209,975	
		11620 ROAD MAINTENANCE					
11620	51100	REGULAR SALARIES	145,760	145,760	100,471	45,289	68.93%
11620	51350	OVERTIME SALARIES (see Note 4)	9,300	9,300	13,920	-4,620	149.68%
11620	51700	RETIREMENT - MUNICIPAL	19,460	19,460	12,453	7,007	63.99%
11620	51730	SUPPLEMENTAL RETIREMENT	7,670	7,670	3,412	4,258	44.49%
11620	51740	SOCIAL SECURITY (see Note 15)	0	0	438	-438	N/A
11620	51800	GROUP INSURANCE - HEALTH (see Note 5)	48,610	48,610	53,925	-5,315	110.93%
11620	51810	GROUP INSURANCE - LIFE & DIS	2,570	2,570	872	1,698	33.94%
11620	51820	GROUP INSURANCE - DENTAL	4,570	4,570	2,452	2,118	53.65%
11620	51830	MEDICARE	2,250	2,250	1,664	586	73.97%
11620	52860	CONTRACTED SERVICES (SUM)	587,100	587,100	523,598	63,502	89.18%
11620	52861	CONTRACTED SERVICES (WIN) (See Note 4)	213,500	213,500	87,945	125,555	41.19%
11620	52865	MATERIALS	99,730	99,730	50,227	49,503	50.36%
11620	53140	PROPERTY MAINTENANCE (see Note 15)	3,500	3,500	2,068	1,432	59.09%
11620	53190	CLOTHING ALLOWANCE	1,200	1,200	400	800	33.33%
11620	54100	VEHICLE EQUIPMENT	7,380	7,380	2,714	4,666	36.77%
11620	54160	EQUIPMENT	6,000	6,000	4,830	1,170	80.51%
11620	54180	VEHICLE FUEL	14,180	14,180	11,953	2,227	84.29%
11620	54200	VEHICLE MAINTENANCE (see Note 9)	18,500	18,500	21,865	-3,365	118.19%
11620	55230	DUES AND MEETINGS	100	100	40	60	40.00%
11620	55350	RECRUITMENT EXPENSES	0	0	934	-934	N/A
		SITE IMPROVEMENTS	20,000	20,000	=	20,000	0.00%
11620	55600	MISCELLANEOUS EXPENSES	0	0	380	-380	N/A
		TELEPHONE	2,160	2,160	1,364	796	63.16%
		ELECTRICITY	2,970	2,970	2,894	76	97.43%
11620	59300	HEAT (see Note 6)	2,410	2,410	212	2,198	8.80%
			1,218,920	1,218,920	901,032	317,888	73.92%
		11621 STREET LIGHTS					
11621	52800	OPER. EXP. GRANITE ST.	4,690	4,690	3,210	1,480	68.45%
11621	52810	OPER. EXP. PUBLIC SERV.	13,830	13,830	6,705	7,125	
		INSTALLATIONS	0	0	-	0	
			18,520	18,520	9,915	8,605	53.54%
		11830 SOLID WASTE DISPOSAL					
11830		REGULAR SALARIES	320,600	320,600	224,735	95,865	70.10%
		OVERTIME SALARIES	4,250	4,250	4,344	-94	102.20%
		HOLIDAY SALARIES	6,710	6,710	1,304	5,406	
		RETIREMENT - MUNICIPAL	33,740	33,740	22,012	11,728	
		SUPPLEMENTAL RETIREMENT	15,380	15,380	11,118	4,262	
		SOCIAL SECURITY	4,020	4,020	993	3,027	
						,	

		ACCOUNT		SINAL	REVISED	YTD	AVAIL.	% used
ORG	OBJ	DESCRIPTION	APPI		BUDGET	EXPENDED C2.79F	12,635	Budget
		GROUP INSURANCE - HEALTH (see Note 5)		76,420	76,420	63,785		83.47%
		GROUP INSURANCE - LIFE & DIS		4,340		3,732	608	
		GROUP INSURANCE - DENTAL		6,340		3,425	2,915	
		MEDICARE		4,920		3,198	1,722 350	
		EXPLOYEE HEALTH VOL. EXP.		350		- 64.026		
		CONTRACTED SERVICES (SUM)		109,380		64,926	44,454	
		SITE MONITORING		4,800		494	4,306	
		TIRE REMOVAL		3,300		1,536	1,764 630	
		SCRAP METAL		630		- 202.000		
		WASTE REMOVAL		459,400		303,909	155,491	
		DEMOLITION REMOVAL		104,590			41,504	
		EXPENDABLE SUPPLIES	_	2,000	-	2,218	-218	
		PROPERTY MAINTENANCE (see Note 15)		1,400		2,791	-1,391	199.33%
		TRAINING		1,100		200	900	
		CLOTHING ALLOWANCE		2,400		1,000	1,400	
		MILEAGE		100		-	100	
		VEHICLE EQUIPMENT (see Note 11)		23,650		-	23,650	
		EQUIPMENT (see Note 11)		25,480			25,214	
		VEHICLE FUEL		19,600			4,532	
		VEHICLE MAINTENANCE (see Note 11)		21,100			6,576	
		EQUIPMENT MAINTENANCE		3,000		2,068	933	
		DUES AND MEETINGS (see Note 1)		11,530			610	
		SITE IMPROVEMENTS		1,000		1,669	-669	
		TELEPHONE		2,140			726	d
		ELECTRICITY	-	7,780			1,814	
11830	59300	HEAT (see Note 6)		1,970			-818	
			1	,283,420	1,283,420	833,488	449,932	64.94%
		11940 HEALTH AND HUMAN SERVIC						
		REGULAR SALARIES		16,470		100	15,069	
		SOCIAL SECURITY		1,020			933	
11940	51830	MEDICARE	-	240			220	
11940		CENTER FOR LIFE MANAGE. (see Note 3)		4,400			0	
		COMMUNITY CAREGIVERS (see Note 3)		3,500			0	
		AIDS RESPONSE/SEACOAST (see Note 3)		525			0	
		A SAFE PLACE (see Note 3)		2,000			0	
11940	52547	RAPE AND ASSAULT SERVICES (see Note 3)		1,000	1,000		0	
11940	52549	COMMUNITY HEALTH SERVICES (see Note 3)		2,500	2,500	2,500	0	
		BIG BROTHERS / BIG SISTERS (see Note 3)		500			0	
11940	52551	CHILD AND FAMILY SERVICES (see Note 3)		1,000	1,000	_	1,000	THE RESERVE OF THE PARTY OF THE
11940	52554	TOWN VAN OPERATION		1,000	1,000	_	1,000	0.00%
11940	52555	SUZDAL SISTER CITY (see Note 3)		500	500	500	0	111111111111111111111111111111111111111
11940	52560	MEALS ON WHEELS (see Note 3)	1	3,815	3,815	3,815	0	100.00%
11940	52565	WINDHAM'S HELPING HANDS (see Note 3)		8,500	8,500	8,500	0	100.00%
11940	52930	WATER TESTING		2,500	2,500	702	1,798	28.08%
11940	55230	DUES AND MEETINGS		150	150	-	150	0.00%
11940	55600	MISCELLANEOUS EXPENSES		1,865	1,865	-	1,865	0.00%
				51,485	51,485	29,450	22,035	57.20%
		12350 GENERAL ASSISTANCE						,
12350	52530	COMMUNITY ACTION PROGRAM (see Note 3)		6,540	6,540	6,540	C	
12350	52535	FAMILY PROMISE PROGRAM		2,500	2,500	-	2,500	0.00%
12350	52556	ISAIAH 58		2,500	2,500	2,500	0	100.00%
12350	53600	WELFARE ASSISTANCE (see Note 12)		32,500	32,500	34,727	-2,227	106.85%
12350	53620	HARDSHIP ABATEMENTS		1,000	1,000	-	1,000	0.00%
12350	55600	MISCELLANEOUS EXPENSES		500	500	565	-65	113.07%
				45,540	45,540	44,332	1,208	97.35%

•			ACCOUNT	ORIGINAL	REVISED	YTD	AVAIL.	% used
(	ORG	OBJ	DESCRIPTION	APPROP	BUDGET	EXPENDED	BUDGET	Budget
			12660 LIBRARY					
	12660	51100	REGULAR SALARIES	789,700	789,700	550,734	238,966	69.74%
	12660	51700	RETIREMENT - MUNICIPAL	74,730	74,730	52,454	22,276	
	12660	51730	SUPPLEMENTAL RETIREMENT	27,170	27,170		8,133	
	12660	51740	SOCIAL SECURITY	12,150	12,150		4,741	
	12660	51800	GROUP INSURANCE - HEALTH (see Note 5)	150,550	150,550	146,553	3,997	97.35%
			GROUP INSURANCE - LIFE & DIS	9,990	AND DESCRIPTION OF THE PERSON NAMED IN COLUMN		2,449	
	12660	51820	GROUP INSURANCE - DENTAL	10,710			3,920	
	12660	51830	MEDICARE	11,450			3,807	
	12660	53100	OFFICE SUPPLIES	4,700			1,214	
	12660	53120	COMPUTER SUPPLIES	5,500			579	
	12660	53140	PROPERTY MAINTENANCE	15,000			1,290	
	12660	53195	MILEAGE	1,500			1,129	
	12660	54110	OFFICE EQUIPMENT	2,000			828	
	12660	54210	EQUIPMENT MAINTANENCE	5,300			-18	
	12660	54310	BOOKS AND MAGAZINES	58,000			8,000	
	12660	54320	OTHER LIBRARY MATERIALS	30,000	30,000		10,349	
	12660	54330	LIBRARY COMPUTER SERVICES	18,000	18,000		9,145	
	12660		ELECTRONIC CATALOGING (see Note 1)	36,500	36,500		684	
	12660		PROGRAMS AND FILMS	10,000	10,000		0	
	12660		PETTY CASH DISPURSE.	1,000	1,000	5	0	
	12660	55230	DUES AND MEETINGS	2,000	2,000		0	
	12660		PROFESSIONAL DEVELOPMENT	1,500	1,500	205	1,295	
	12660		TELEPHONE	3,250	3,250		947	
	12660		ELECTRICITY	15,800	15,800	11,529	4,271	4
			HEAT (see Note 6)	5,670	5,670		766	
			,,	1,302,170	1,302,170		328,766	
				2,002,270	1,002,170	373,101	320,700	7-4.7570
			12661 RECREATION					
	12661	51100	REGULAR SALARIES	111,890	111,890	90,314	21,576	80.72%
	12661	51350	OVERTIME SALARIES	1,030	1,030	513	518	49.76%
	12661	51700	RETIREMENT - MUNICIPAL	9,090	9,090	6,559	2,531	
	12661	51730	SUPPLEMENTAL RETIREMENT	3,600	3,600	2,690	910	
	12661	51740	SOCIAL SECURITY	2,530	2,530	2,296	234	
	12661	51800	GROUP INSURANCE - HEALTH (see Note 5)	10,690	10,690	10,690	0	100.00%
	12661	51810	GROUP INSURANCE - LIFE & DIS	1,200	1,200	945	255	78.75%
			GROUP INSURANCE - DENTAL	1,780	1,780	1,333	447	
	12661	51830	MEDICARE	1,620	1,620	1,278	342	
	12661	52960	CHEMICAL TOILETS	10,110	10,110	10,044	66	
	12661	53100	OFFICE SUPPLIES	500	500	232	268	
	12661	53195	MILEAGE	700	700	300	400	
	12661	53800	RECREATION SPORTSFIELDS	54,700	54,700	10,419	44,281	19.05%
	12661	53810	RECREATIONAL ACTIVITIES	18,480	18,480	15,867	2,613	
	12661	53830	SENIOR REC. ACTIVITIES	12,000	12,000	-	12,000	
	12661	54210	EQUIPMENT MAINTENANCE	6,200	6,200	3,515	2,685	56.70%
	12661	55350	RECRUITMENT EXPENSES	480	480	184	296	38.26%
	12661	55500	COMMITTEE EXPENSES	200	200	807	-607	403.57%
	12661	55675	EMPLOYEE HEALTH	100	100	-	100	0.00%
	12661	59100	TELEPHONE	3,770	3,770	2,499	1,271	66.28%
	12661	59200	ELECTRICITY	9,880	9,880	7,288	2,592	
				260,550	260,550	167,771	92,779	64.39%
				,	,	, , , , , ,	/	
			12662 HISTORIC COMMISSION					
	12662	52862	CONTRACTED SERVICES	5,997	5,997	5,163	834	86.09%
	12662	55600	MISCELLANEOUS EXPENSES	9,200	9,200	141	9,059	1.53%
				15,197	15,197	5,304	9,893	34.90%

rage 14 C	1111						
		ACCOUNT	ORIGINAL	REVISED	YTD	AVAIL.	% used
ORG	OBJ	DESCRIPTION	APPROP	BUDGET	EXPENDED	BUDGET	Budget
12663	51100	REGULAR SALARIES	5,060		1,520	3,540	30.04%
		SOCIAL SECURITY	310		94	216	
		MEDICARE	70		22	48	
		DUES AND MEETINGS	730		-	730	
12663	55600	MISCELLANEOUS EXPENSES	900		-	900	
			7,070	7,070	1,636	5,434	23.14%
		12664 SENIOR CENTER	500	500		500	0.000/
		PROPERTY MAINTENANCE	500		-	500	
		TELEPHONE	440		351	89 552	
		ELECTRICITY	2,020		1,468	708	
12664	59300	HEAT (see Note 6)	2,210		1,502	Lies land tollar	
			5,170	5,170	3,321	1,849	64.24%
		12665 CABLE TELEVISION					
12665	51100	REGULAR SALARIES	64,480	64,480	50,241	14,239	77.92%
		OVERTIME SALARIES	4,650			1,604	
		RETIREMENT - MUNICIPAL	8,720			2,627	
		SUPPLEMENTAL RETIREMENT	3,460		-	3,460	
		SOCIAL SECURITY	0		192	-192	
		GROUP INSURANCE - HEALTH (see Note 5)	21,380	21,380		0	
12665		GROUP INSURANCE - LIFE & DIS	1,090			281	74.20%
12665		GROUP INSURANCE - DENTAL	1,010		760	250	75.22%
12665	51830	MEDICARE	1,000		697	303	69.74%
12665	52863	CONTRACTED SUPPORT	300	300	-	300	0.00%
12665	53100	OFFICE SUPPLIES	450	450	160	290	35.45%
12665	53125	SERVICE AGREEMENTS / TRAINING (see Note 1)	6,230	6,230	6,230	0	100.00%
12665	53140	PROPERTY MAINTENANCE	500	500	_	500	0.00%
12665	54160	EQUIPMENT	9,000	9,000	585	8,415	6.50%
12665	55230	DUES AND MEETINGS	1,030	1,030	-	1,030	0.00%
12665	55350	RECRUITMENT EXPENSES	0	0	80	-80	N/A
12665	55600	MISCELLANEOUS EXPENSES	1,000	1,000	265	735	26.48%
12665	59100	TELEPHONE	2,550	2,550	1,881	669	
			126,850	126,850	92,418	34,432	72.86%
		42070 DEDT CERVICE					
12070	F7100	12970 DEBT SERVICE	351,442	351,442	351,362	80	99.98%
		LONG TERM NOTES P + I (see Note 1) LONG TERM NOTES INTEREST (see Note 1)	119,436			0	
		TAX ANTICIP. NOTES - INT.	500			-700	
12970	37200	TAX ANTICIP. NOTES - INT.	471,378				
			4,1,5,0	172,070	1, 2,330	020	200,207
		13071 CAPITAL OUTLAY					
13071	47353	CASTLE HILL ROAD BRIDGE (see Note 10)	29,500	29,500	365,323	-335,823	1238.38%
		ROAD IMPROVEMENTS	360,000	360,000	273,130	86,870	75.87%
		AMBULANCE	93,770			1,637	98.25%
13071	58344	TOWN FOREST IMPROVEMENT	9,000	9,000	-	9,000	0.00%
		PROPERTY TRUST	75,000	75,000	37,010	37,990	49.35%
13071	58450	MARSTON FINN DAM	C	) 0	170	-170	N/A
13071	58453	TOWN BEAUTIFICATION	100,000	100,000	8,087	91,914	8.09%
13071	58471	FIRE DEPARTMENT ROOF	110,000	110,000	-	110,000	0.00%
13071	58472	FIRE TRUCK 2021	750,000	750,000	-	750,000	0.00%
			1,527,270	1,527,270	775,853	751,417	50.80%
		13372 CAPITAL RESERVE FUNDS					
13372	60110	RAIL TRAIL CAPITAL RESERVE FUND	30,000			30,000	
			30,000	30,000	C	30,000	0.00%

13566 SPECIAL ARTICLES

		ACCOUNT	ORIGINAL	REVISED	YTD	AVAIL.	% used
	OBJ	DESCRIPTION	APPROP	BUDGET	EXPENDED	BUDGET	Budget
13566	58464	Searles Improvement Bond	104,658	104,658	6,080	98,579	5.81%
13566	58468	AFG Grant - Rescue Tool	0	0	(74)	74	N/A
13566	58473	AFG GRANT AMBULANCE LIFE EQUIPMENT	95,000	95,000	:=-:	95,000	0.00%
13566	58474	INDIAN ROCK LAND	5,100	5,100	-	5,100	0.00%
			204,758	204,758	6,006	198,753	2.93%
		40660 057074 4747					
12660	50500	13668 RETIREMENT					
13668	50500	GROUP 1 SERVICE CHARGE	4,000	4,000	1-1	4,000	0.00%
			4,000	4,000	0	4,000	0.00%
		13669 INSURANCE					
13669	52340	WORKERS COMPENSATION	232,590	232,590	170,564	62,026	73.33%
13669		GROUP INSURANCE - HEALTH	0	0	(44)	44	N/A
13669		UNEMPLOYMENT COMPENSATION	1,400	1,400	-	1,400	0.00%
13669	52355	MISCELLANEOUS	2,000	2,000	3,911	-1,911	195.54%
13669	52356	N.H. LIABILITY TRUST	116,380	116,380	-	116,380	0.00%
			352,370	352,370			49.50%
					0.0000 10.00	,	
		13670 ABATEMENTS					
13670	55600	MISCELLANEOUS EXPENSES	0	0	30,074	-30,074	N/A
			0	0	30,074	-30,074	N/A
		12C74 DONATIONS (CIETS					
12671		13671 DONATIONS/GIFTS		_			
136/1	55600	MISCELLANEOUS EXPENSES	0	0	45,881	-45,881	N/A
			0	0	45,881	-45,881	N/A
		13672 INSURANCE REIMBURSEMENTS					
13672	55600	MISCELLANEOUS EXPENSES	0	0	11,516	-11,516	N/A
		THE SELECTION OF THE SE	0	0	11,516	-11,516	N/A N/A
			O	O	11,510	-11,510	N/A
		13675 REFUNDS/REIMBURSEMENTS					
13675	55600	MISCELLANEOUS EXPENSES	0	0	5,224	-5,224	N/A
			0	0	5,224	-5,224	N/A
CDAND	TOTA:	(toological company)					
GKAND	IUIAL	(including carryovers)	18,266,577	18,266,577	12,608,695	5,657,881	69.03%